

Global and Societal Milestones Report

[Executive Summary]

May 2020



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3D Printing Skills



The SAM (Sector Skills Strategy in Additive Manufacturing) project, aims to deliver a shared vision and collaborative skill solutions capable to foster and support the growth, innovation and competitiveness in the Additive Manufacturing (AM) sector, in close interactions with key sector stakeholders.

A key measure of success for SAM involves an accurate mapping of the AM sector's core global and societal developments until 2030, including all transformations that can direct and indirectly impact on the Additive Manufacturing Sector and Skills.

As a way to represent these challenges in a way that is immediately relevant to sector end-users and stakeholders, the consortium characterised Global and Societal Milestones that together with technological developments, current professional and profiles/skills roadmap are critical in ensuring that future skills needed in AM are properly mapped, this guaranteeing that a highly skilled workforce is ready for when the industry requires it.

The challenges analysed in the current document are aligned with those identified as priorities in the Europe 2020 strategy and thus reflected in the H2020 Programme, namely:

- Health, demographic change and wellbeing.
- Food security, sustainable agriculture and forestry, marine and maritime and inland water research, and the bioeconomy.
- Secure, clean and efficient energy;
- Smart, green and integrated transport;
- Climate action, environment, resource efficiency and raw materials;
- Secure societies - protecting freedom and security of Europe and its citizens.

Throughout the full version of the report, Global and Societal challenges, and their impact on AM in specific fields, are analysed in detail, thus making sure to align findings with European priorities, objectives and work areas. These findings are the baseline to define the key driving actions that shall be considered within the European AM skills strategy. Those actions refer to the **linkage of AM Skills with quality, standardisation, involvement with sectoral and non-sectoral players**, implementation of training according with the skills priorities, as well as the promotion of raise awareness among general public towards AM contributions to deal with the global and societal challenges.

The **optimization of AM processes, AM design, AM materials science, quality and post-processing** are the main key knowledge areas where skills demand is foreseen to have more impact on the AM sector and consequently on the global challenges. In general, it is expected a continuous development of these skills, at different levels, within the next 6 months, 2 years and 10 years in order to globally implement the AM technologies.

Particularly, there are skills on sustainability, circular economy, recycling, resource efficiency management, business models and economics in AM that appear as priorities from 2022 to 2030.

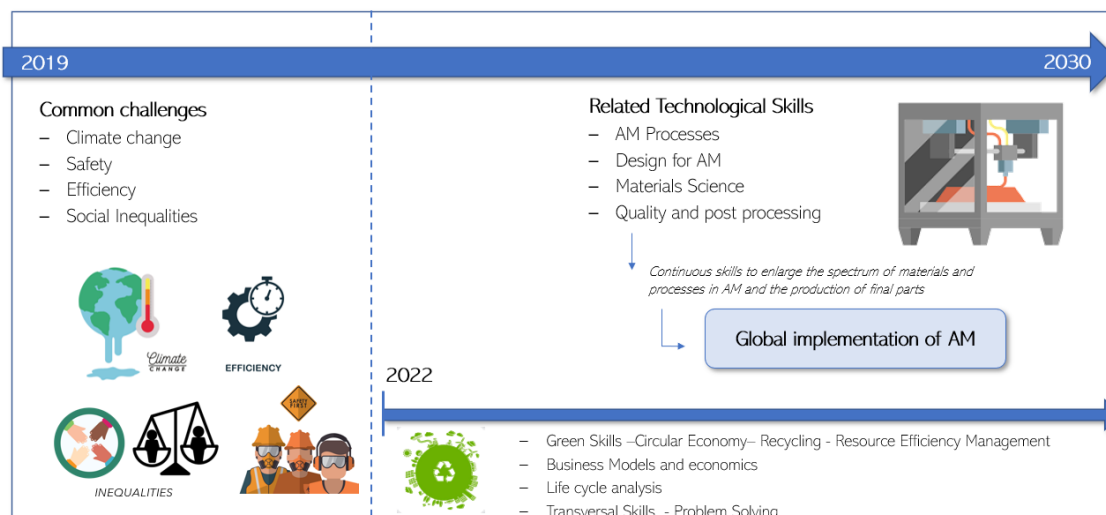


Figure 1 - Summary of challenges and required skills

These are the common skills mentioned as the main influence to enlarge the spectrum of materials and processes in AM and the production of final parts, the common milestone for the different sectors. However, specific challenges of the sectors may be addressed by specific skills.

Milestones have been defined in terms of technological requirements and its relationship with AM skills and other needs priorities:

- within the next 6 months (Real case scenarios),
- 2 years (Short-term scenarios) and
- 10 years (Foresight scenarios) for the selected challenges.


The infographic below summarizes the relationship between the Global and Societal Challenges, the correspondent Milestones, defined as technical requirements, and related skills requirements for AM professionals in the identified sectors and scenarios:

Real case scenario	Short term scenario			Foresight term scenario				
	2019	2020	2021	Skills / Know how on	2022		2030	Skills / Know how on
HEALTH	Modelling methods of interaction between materials and living tissue			Modelling for AM; Design for AM; Simulation Software; Biomaterials; Materials science and metallurgy; structural Integrity; Transversal Skills.				
					Studying and modelling of the whole human body and its evolution over time			Modelling for AM; Design for AM; Simulation Software; Biomaterials; Materials science and metallurgy; structural Integrity; Transversal Skills.
	Bio-materials applicable to AM			Modelling; Design for AM Biomaterials; Materials science and metallurgy; structural Integrity; Circular economy and transversal skills;				
	Large production at lower costs			AM value chain; production industry techniques and methods				
	Validation of mechanical and thermal properties of existing materials							
					Printing human body parts in bio-tissues			Modelling for AM; Design for AM; Biomaterials; Materials science and metallurgy; Structural integrity; Production industry techniques and methods; AM processes; Quality control in AM; Standards for Parts and Processes; Inspection of AM parts; Simulation and modelling of AM parts; Resource efficiency management; circular economy; Transversal skills;
					Recycling, reuse of precious materials and use of sustainable ones			Green skills; Integrated production; AM value chain; Production industry techniques and methods; AM processes; Recycling Processes; Interaction between several production processes; Design Modelling; Data Analytics; Simulation Software; Green skills; Transversal skills;
					Multi-material products with improved functionalities			AM processes; Quality control in AM; Modelling for AM
					Novel skeletons			Design for AM; Materials Science; Materials for AM; Simulation software Transversal skills;

Figure 2 - Milestones and related technological skills requirements for Health


	Real case scenario			Short term scenario	Foresight term scenario		
	2019	2020	2021	Skills / Know how on	2022		2030 Skills / Know how on
ENERGY TRANSPORT	Development and industrialization of more efficient small and complex components			AM processes; Simulation; Design for AM; AM quality and part inspection; Certification and Validation; Structural integrity; Standards for parts; Transversal skills; Eco-design of parts;	Development and industrialization of more efficient large size components		AM processes; Design for AM; AM quality and part inspection; Materials science; Structural integrity
	Repair of components			AM processes; AM quality and part inspection; Materials science and metallurgy			
	New sustainable and improved materials			AM processes; structural integrity; Materials analysis and characterisation Certification and validation Materials development (harsh environments, high temperature; Metallurgy Materials for AM; Problem solving.	Smart materials		AM processes; Structural integrity Materials analysis and characterisation Certification and validation Materials development (harsh environments, high temperature,) Metallurgy; Materials for AM; Problem solving.
		On-site Production of small size parts		AM processes; Post-processing; AM quality and part inspection; Materials science and metallurgy New business models; Transversal Skills	On-site production of large size parts		AM processes; Post-processing; AM quality and part inspection; Materials science and metallurgy New business models; Transversal Skills
	Optimization modelling for the most used materials and processes			AM processes; Design for AM Materials science; Structural integrity; Metallurgy; Structural integrity; Modelling for AM; Evaluation of defects and correlations; Software systems and transversal skills;	Development and optimization for other materials and processes reaching the market and industry		AM processes; Design for AM Materials science; Structural integrity; Evaluation of defects and correlations; Software systems and transversal skills;
	Design optimization in the assembly of complex parts with main used processes			AM processes; design for AM; Structural integrity; Standards for AM Design; Design software; Problem Solving	Design optimization in the assembly of complex parts with all used processes		AM processes; design for AM; Structural integrity; Standards for AM Design; Design software; Problem Solving
	Identification of feedstock properties to achieve powder production quality and consistency			Quality Systems for AM; Feedstock control and characterization; Resource efficiency management; Circular economy	Testing and validation criteria of feedstock properties to ensure part quality		Quality Systems for AM; Feedstock control and characterization; Resource efficiency management; Circular economy
	Reliability of produced parts linked to new sustainable materials, processes, multifunctional materials, multi-materials with highly improved functionalities			AM processes; Quality control in AM; Inspection of AM parts; Simulation and modelling of AM parts; Materials for AM; Business models and economics for AM; Recyclability of AM parts; Transversal skills.	Reliability of produced parts during their lifetime and in accordance to different sectors requirements linked to new sustainable materials, processes and related characterization in the field of multifunctional materials, multi-materials with highly improved functionalities		AM processes; Quality control in AM; Inspection of AM parts; Simulation and modelling of AM parts; Materials for AM; Business models and economics for AM; Recyclability of AM parts; Transversal skills.

Figure 3 - Milestones and related technological skills requirements for Transport and Energy



Real case scenario	Short term scenario			Foresight term scenario				
	2019	2020	2021	Skills / Know how on		2022	2030	Skills / Know how on
						Sustainability and recyclability of AM parts		
						Development of processes to manage graded materials and to overcome the need of joining/Welding parts		AM processes; Post processing; Joining/welding of AM parts; Materials for AM; AM modelling with multi-materials; Resource efficiency management; Transversal skills.
Development of control mechanisms for optimized performance of the AM processes				AM processes; Quality control in AM; Inspection of AM parts; Data analytics related to AM; AM material testing; Structural Integrity of AM parts; Transversal Skills		Development of real time control systems and data for improved repeatability, reproductivity and performance of AM processes		AM processes; Quality control in AM; Inspection of AM parts; Data analytics related to AM; AM material testing; Modelling for AM Structural Integrity of AM parts; Transversal skills
Characterization on dynamic properties and residual stresses				AM processes; Post-processing; AM material testing; Material Science; Residual stresses control; Resource Efficiency Management				
Design capability of complex structures using "common" AM processes				AM processes Design for AM; Simulation and modelling of AM parts; Structural Integrity of AM parts; Evaluation of parts durability; Standards for AM Design; Resource Efficiency Management; Transversal skills		Design capability of complex structures using all the AM processes		AM processes Design for AM; Simulation and modelling of AM parts; Evaluation of parts durability; Standards for AM Design; Resource Efficiency Management; Transversal skills
Automation of repair processes through integration of AM robotics				AM processes Repair using AM; Robotics; Certification and Validation; Resource Efficiency Management; Circular Economy		Automation of repair of complex parts/structures		AM processes Repair using AM; Robotics; Design for AM; Simulation and modelling of AM parts; Structural Integrity of AM parts; Evaluation of parts durability; Standards for AM Design; Resource Efficiency Management; Transversal skills
Post-processing of AM parts				AM processes; Post-processing; Combined AM and Subtracting Manufacturing; Joining of AM parts; Hybrid Solutions; Transversal Skills		Combined post-processing, including subtractive manufacturing with AM		AM processes; Post-processing; Combined AM and Subtracting Manufacturing; Joining of AM parts; Transversal skills;
						Production of larger AM airframe structures		AM processes; Post-processing; Parts production; AM Machinery; Problem Solving
						Higher rates and cheaper systems linked to the production of larger AM parts		

Figure 4- Milestones and related technological skills requirements for Transport



Real case scenario	Short term scenario			Foresight term scenario				
	2019	2020	2021	Skills / Know how on		2022	2030	Skills / Know how on
Cost effective printing assemblies linked to the design of parts				AM processes; Design for AM; Materials for AM		Cost effective printing assemblies linked to new design methodologies that align materials with functionality	AM processes; Design for AM; Materials for AM; Business for AM; Resource efficiency management; Transversal Skills	
						Industrially relevant larger certified build envelopes	AM processes; Post-processing; Materials for AM	
Development and validation of small and simple hybrid manufacturing systems				AM processes Post-processing; Design for AM and SM; Quality Control; Hybrid Solutions; Circular Economy; Transversal skills		Optimization of larger and more advanced manufacturing systems	AM processes Post-processing; Design for AM and SM; Quality Control; Hybrid Solutions; Circular Economy; Transversal skills	
Multi-material parts				Materials for AM, properties and performance; Design and testing of new materials; Multi-material product design for AM; AM process; Problem Solving		Smart/4D multi-material parts	Materials for AM, properties and performance; Design and testing of new materials Multi-material product design for AM; AM process; 4D printing methods; Problem Solving	
Mass customization of existing products				Design for AM Materials for AM; AM processes; Open innovation management; Production models and business models; IP management; Business for AM; Transversal skills		Mass customization, co-creation and fabrication platforms for new product-services	Design for AM Materials for AM; AM processes; Open innovation management; Production models and business models; IP management; Business for AM; Transversal skills	
Improved aesthetics and surface quality linked to low post-processing				Design for AM Materials for AM; AM processes; Open innovation management; Production models and business models; IP management; Business for AM; Transversal skills		Improved aesthetics and surface quality linked to no post-processing	Design for AM; Materials for AM; AM process; Quality for AM; Post processing	
						Predictive, self-learning and holistic multi-physical modelling approaches	Materials for AM; AM processes; Multi-physical modelling and simulation; Data Analytics; AI; Software platforms; Problem Solving	
						3D capturing geometry/technologies	Modelling for AM ; Design for AM; Standards for AM parts; Standards for 3D scanning processes; Geometry algorithms and computer vision; 3D capturing tools and scanning ; AM files software	

Figure 5 - Milestones and related technological skills requirements for Innovation and Inclusive Society



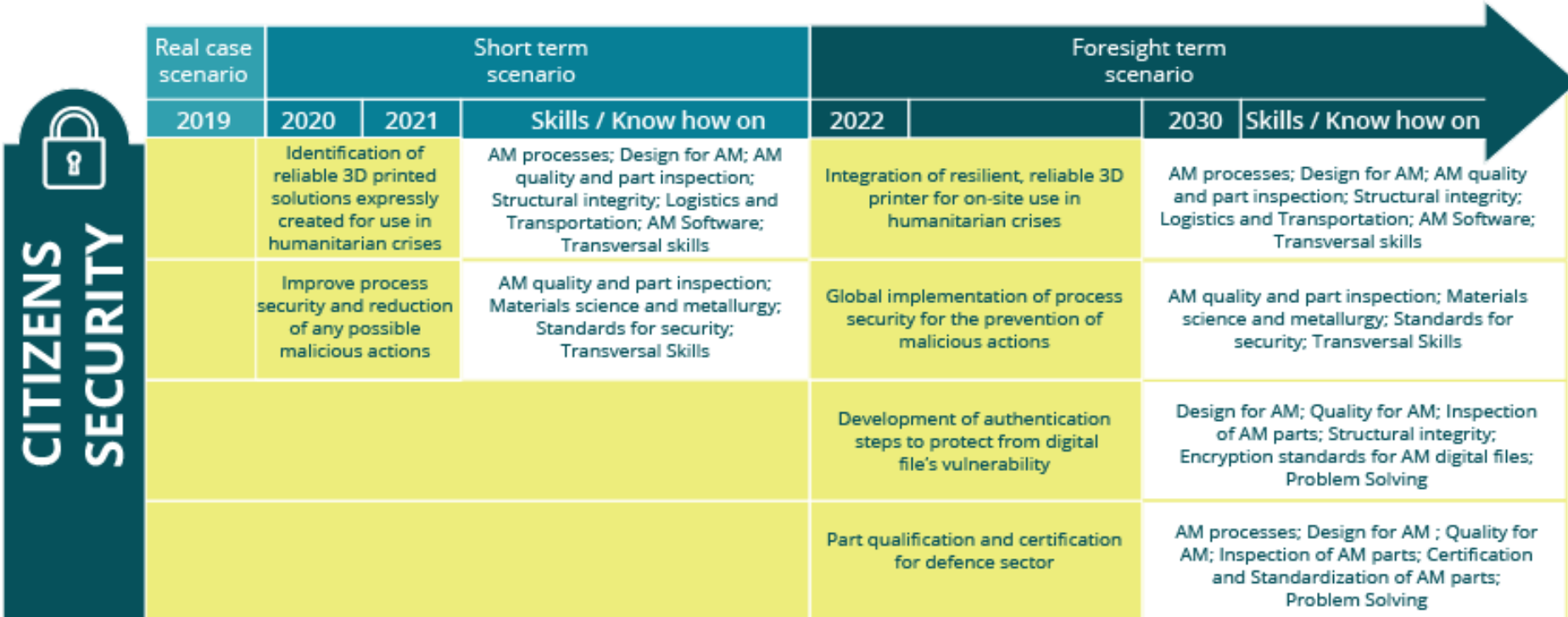
Real case scenario	Short term scenario			Foresight term scenario			
	2019	2020	2021	Skills / Know how on	2022		2030
  ENVIRONMENT & EFFICIENT RESOURCES					Hybrid manufacturing and Industry 4.0		Design and management of smart & hybrid systems and processes Value chain Digital manufacturing Industry 4.0 Design for AM Management of smart product lifecycle Production models Hybrid Solutions; Standards; Recyclability of AM parts IT/OT system integration; Data analytics; Resource efficiency management; Circular Economy
	Identifying the advantages in terms of quality and durability of manufactured products with established AM technologies			AM processes; Materials science; Life-cycle analyses methods and software; Standards; Circular Economy; Resource Efficiency management; Business Model; Transversal Skills	Identifying the advantages in terms of quality and durability of manufactured products with emergent AM technologies		AM processes; Materials science; Life-cycle analyses methods and software; Standards; Circular Economy; Resource efficiency management; Business Model; Transversal Skills
	Impact of different established AM technology in the sustainability ratios				Impact of different emergent AM technology in the sustainability ratios		
	Studying life cycle analyses redesign processes for established AM technologies			Studying life cycle analyses redesign processes for emergent AM technologies			
	Analysis of the impact of distributed production business models for established AM technologies			Analysis of the impact of distributed production business models for emergent AM technologies		AM processes; Required sectorial Know-how; Life-cycle analyses methods and software; Design for AM; Standards for AM Design; Business for AM; Problem Solving	
Development of design rules for sustainability for established AM technologies			Development of design rules for sustainability for emergent AM technologies				

Figure 6 - Milestones and related technological skills requirements for Energy



Real case scenario	Short term scenario			Foresight term scenario				
	2019	2020	2021	Skills / Know how on	2022		2030	Skills / Know how on
	Identification of reliable 3D printed solutions expressly created for use in humanitarian crises			AM processes; Design for AM; AM quality and part inspection; Structural integrity; Logistics and Transportation; AM Software; Transversal skills	Integration of resilient, reliable 3D printer for on-site use in humanitarian crises			AM processes; Design for AM; AM quality and part inspection; Structural integrity; Logistics and Transportation; AM Software; Transversal skills
	Improve process security and reduction of any possible malicious actions			AM quality and part inspection; Materials science and metallurgy; Standards for security; Transversal Skills	Global implementation of process security for the prevention of malicious actions			AM quality and part inspection; Materials science and metallurgy; Standards for security; Transversal Skills
					Development of authentication steps to protect from digital file's vulnerability			Design for AM; Quality for AM; Inspection of AM parts; Structural integrity; Encryption standards for AM digital files; Problem Solving
					Part qualification and certification for defence sector			AM processes; Design for AM ; Quality for AM; Inspection of AM parts; Certification and Standardization of AM parts; Problem Solving

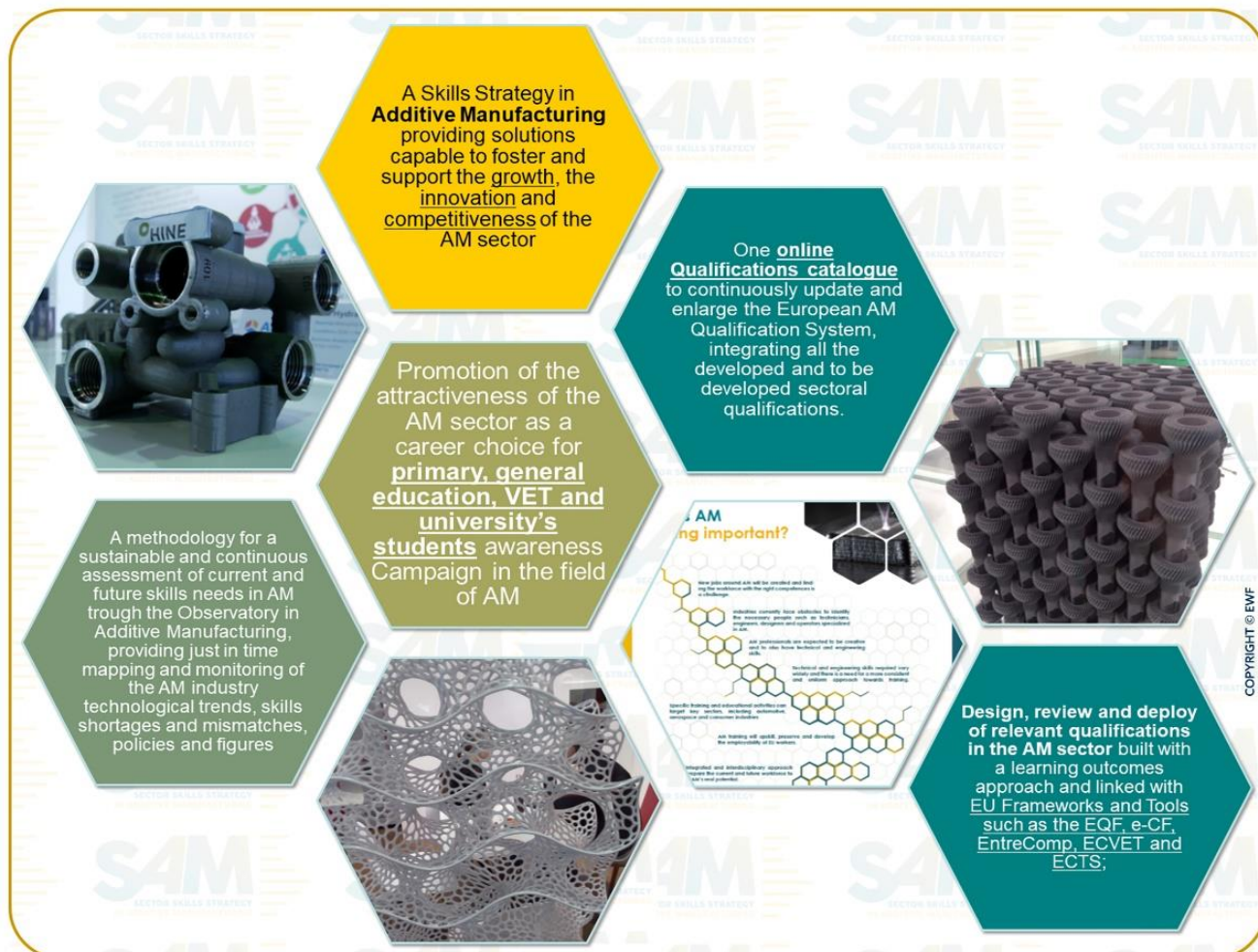
Figure 7 - Milestones and related technological skills requirements for Citizens Security

The full report produced by the SAM consortium can be accessed [in full here](#). However, a number of conclusions based on the above are important to highlight at this stage, when it comes to the technical requirements and related skills for AM professionals:

- For all sectors Skills and Know-how related with AM Processes, Modelling, Design, materials science and metallurgy and structural integrity, Quality control and Inspection of AM parts remain relevant for the next years;
- Health: Skills and Know-how related to Green skills and Recycling Processes were identified for a future perspective, being the sector focused on the expansion of the spectrum of materials and processes, as well as on the production of real human body parts;
- Energy: it is expected to increase large parts production after small components production steadiness;
- Transport: investment in Skills and Know-how related with post processing and business skills is expected to increase, as the sector is expected to focus on the expansion of the spectrum of materials and processes;
- Consumer Goods: it is safe to expect that skills and know-how related with Open innovation management, Production models and business models and IP management will be in high demand in the following years to come;
- Environment & Efficient Resources: throughout the next years skills and know-how related with Life-cycle analysis methods and software will be in high demand;
- Citizens Security: The overall expected AM service for the society's prosperity

SAM is developing an European Observatory in AM that is identifying and anticipating the right skills and deliver them to the Industry/Companies through a solid network of European Training Centers

About the Project



Erasmus+ Sector Skills Alliances

Sector: Additive Manufacturing

Participants and Countries: 9 countries: Belgium (EWF, EPMA, CECIMO, Materialise), Germany (LZH Laser Akademie), Greece (Panepistimio Patron), France (EC Nantes), Italy (POLIMI), United Kingdom (MTC, Brunel University), Spain (IDONIAL, Lortek, AITIIP), Portugal (ISQ, FavoriteAnswer); Ireland (IMR).

Project duration: 4 years (1.01.2019 – 31.12.2020)

Website: www.skills4am.eu